

Health & Human Services EOHHS, DHS, DCYF, BHDDH Article 14 GBA

Staff Presentation to the House Finance Committee
FY 2021 Budget
July 30, 2020

EOHHS – Overview

- Principal agency to manage the 4 health and human service agencies
 - BHDDH, DHS, DCYF & DOH
 - Established by 2006 Assembly
- Governor appoints the directors of the 4 agencies under the EOHHS umbrella
- Responsible for managing and providing strategic leadership and direction to the 4 departments
 - Directors retain statutory authority

EOHHS – Overview

- Stated purposes
 - Improve the economy, efficiency, coordination, & quality of health & human services policy & planning, budgeting, & financing
 - Design strategies & implement best practices that foster service access, consumer safety, and positive outcomes
 - Maximize & leverage funds from all available public and private sources, including federal financial participation, grants, and awards

EOHHS – Overview

- Stated purposes
 - Increase public confidence by conducting independent reviews of health & human services issues in order to promote accountability & coordination across dept.
 - Ensure that state health & human services policies & programs are responsive to changing consumer needs and to the network of community providers that deliver assistive services and supports on their behalf

EOHHS – Overview

- Stated purposes
 - Administer RI Medicaid... and exercise such single state agency authority for such other federal and state programs as may be designated by the governor...
 - To act in conjunction with BHDDH as the state's co-designated agency...for administering federal aid for the purposes ..substance-abuse block grant and federal funding maintenance of effort

EOHHS Responsibilities

- 2007 law required the transfer of functions from other departments over a 5-year period

Function	Current Status
Fiscal & Legal	Partially
Communications	No
Policy Analysis & Planning	No
Info. Systems & Data Mgt.	No
Assessment & Coordination Program Integrity, Quality Control & Recovery	No
Protective Services	No
HIV/AIDS treatment programs	Partially

EOHHS – Overview

- Functions to be consolidated under EOHHS
 - Fiscal: budget preparation & review, fiscal mgt., purchasing & accounting
 - Legal: applying & interpreting the law, oversight of rule-making process & administrative adjudication duties
 - Communications: government related, public education & outreach, media relations
 - Policy analysis and planning: policy development, planning & evaluation

EOHHS – Overview

- Functions to be consolidated under EOHHS
 - Information & data management: financing, development and maintenance of all databases and information systems and platforms
 - Assessment & coordination for long term care: determining level of care or need for services, development of individual service/care plans and planning, identification of service options, the pricing of service options and choice counseling

EOHHS – Overview

- Functions to be consolidated under EOHHS
 - Program integrity, quality control and collection & recovery: detect fraud and abuse or assure that beneficiaries, providers & third-parties pay their fair share of the cost of services, and promote alternatives to publicly financed services, such as the long-term care health insurance partnership
 - HIV/AIDS care & programs
 - Protective Services: children, elders & adults with developmental and other disabilities

EOHHS – Overview

- FY 2018 budget completed transfer of remaining finance positions to EOHHS
 - 39.0 from DHS
 - 33.0 from BHDDH
 - 12.0 from DCYF
 - 7.0 from Health
- Responsibilities include: finance administration, billing and data entry
- Funding remained with sending agency

EOHHS – Overview

- FY 2019 budget reversed the FTE transfer
 - FY 2018 revised & FY 2019 recommended budgets had not shifted funding to EOHHS to match where FTEs were
 - Legal and Chief Financial Officer FTEs and funding are consolidated in EOHHS
 - CFOs are embedded within agencies
 - Legal are at EOHHS & with agencies
 - Legal staff is also being hired in agencies
 - Recent budgets have proposed transfers to EOHHS after hiring at agency level

EOHHS – Overview

- No recent proposals to execute consolidation consistent with current law
 - Or change the law to reflect current practice
- Current law and current practice remain in conflict

EOHHS Agencies

Department	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov. Rec.	Chg. to Enacted
EOHHS	\$2,690.7	\$2,734.0	\$2,682.2	\$(8.5)
BHDDH	463.2	480.5	487.1	23.9
DHS	638.3	640.4	635.2	(3.1)
DCYF	229.9	254.9	263.6	33.7
DOH	186.6	215.7	186.7	0.1
Total – All Funds	\$4,208.8	\$4,325.4	\$4,254.8	\$46.0

\$ in millions

EOHHS Agencies

Department	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov. Rec.	Chg. to Enacted
EOHHS	\$1,002.3	\$947.6	\$1,010.7	\$8.4
BHDDH	196.4	248.9	207.8	11.4
DHS	92.2	91.3	117.9	25.7
DCYF	165.1	176.8	186.8	21.7
DOH	31.0	23.1	33.0	2.0
Total – General Revenues	\$1,486.9	\$1,487.7	\$1,556.1	\$69.2

\$ in millions

EOHHS Agencies

Full-Time Positions	FY 2020 Final	FY 2020 Average	FY 2021 Gov. Rec.	Filled as of 7/18
EOHHS	186.0	177.4	201.0	176.0
BHDDH	1,189.4	1,119.9	985.4	1,101.6
DHS	1,038.1	939.9	1,037.1	939.0
DCYF	621.5	584.7	640.5	571.0
DOH	499.6	493.1	540.6	499.4
Total	3,534.6	3,315.0	3,404.6	3,287.0

EOHHS Agencies

- May CEC revisions impact FY 2021 EOHHS & DHS budgets
 - EOHHS changes include projected increases in enrollment from pandemic
 - DHS changes reflect uncertainty in child care expenses
 - Adjusting the Governor's FY 2021 recommendation, including initiatives, for the CEC, increases spending by \$276.2 million of which \$97.5 million is from general revenues

EOHHS Agencies

Department	FY 2020 Enacted	FY 2020 Final	FY 2021 Adjusted*	Chg. to Enacted
EOHHS	\$2,690.7	\$2,734.0	\$2,961.9	\$271.2
BHDDH	463.2	480.5	487.1	23.9
DHS	638.3	640.4	631.7	(6.7)
DCYF	229.9	254.9	263.6	33.7
DOH	186.6	215.7	186.7	0.1
Total – All Funds	\$4,208.8	\$4,325.4	\$4,531.0	\$322.3

\$ in millions; Adjusted to reflect May CEC

EOHHS Agencies

Department	FY 2020 Enacted	FY 2020 Final	FY 2021 Adjusted	Chg. to Enacted
EOHHS	\$1,002.3	\$947.6	\$1,087.6	\$85.3
BHDDH	196.4	248.9	207.8	11.4
DHS	92.2	91.3	118.5	26.3
DCYF	165.1	176.8	186.8	21.7
DOH	31.0	23.1	33.0	2.0
Total – General Revenues	\$1,486.9	\$1,487.7	\$1,633.7	\$146.7

\$ in millions Adjusted to reflect May CEC

EOHHS Agencies: Topics to be Covered

- **Administrative Costs**
 - **Staffing**
 - Contracted Services
- Medicaid Program and GBA
- Veteran Services
- DHS Initiatives
- DCYF Programs
- BHDDH Initiatives
- COVID -19 Related Relief
- UHIP

EOHHS – Administration

By Source w/UHIP	FY 2019 Actual	FY 2020 Enacted	FY 2021 Gov.	Change to Enacted
General Revenues	\$28.3	\$25.7	\$37.7	\$12.0
Federal Funds	123.5	165.3	155.8	(9.4)
Restricted Receipts	19.1	13.8	29.4	15.6
Total	\$170.9	\$204.8	\$223.0	\$18.1
FTE	176.3	186.0	201.0	15.0

\$ in millions

EOHHS – Administration

By Source w/o UHIP	FY 2019 Actual	FY 2020 Enacted	FY 2021 Gov.	Change to Enacted
General Revenues	\$23.4	\$23.7	\$28.0	\$4.3
Federal Funds	83.4	102.4	114.3	11.9
Restricted Receipts	19.1	7.2	29.4	22.2
Total	125.9	\$133.3	\$171.8	\$38.5
FTE	176.3	186.0	201.0	15.0

\$ in millions

EOHHS Personnel Cost Charges

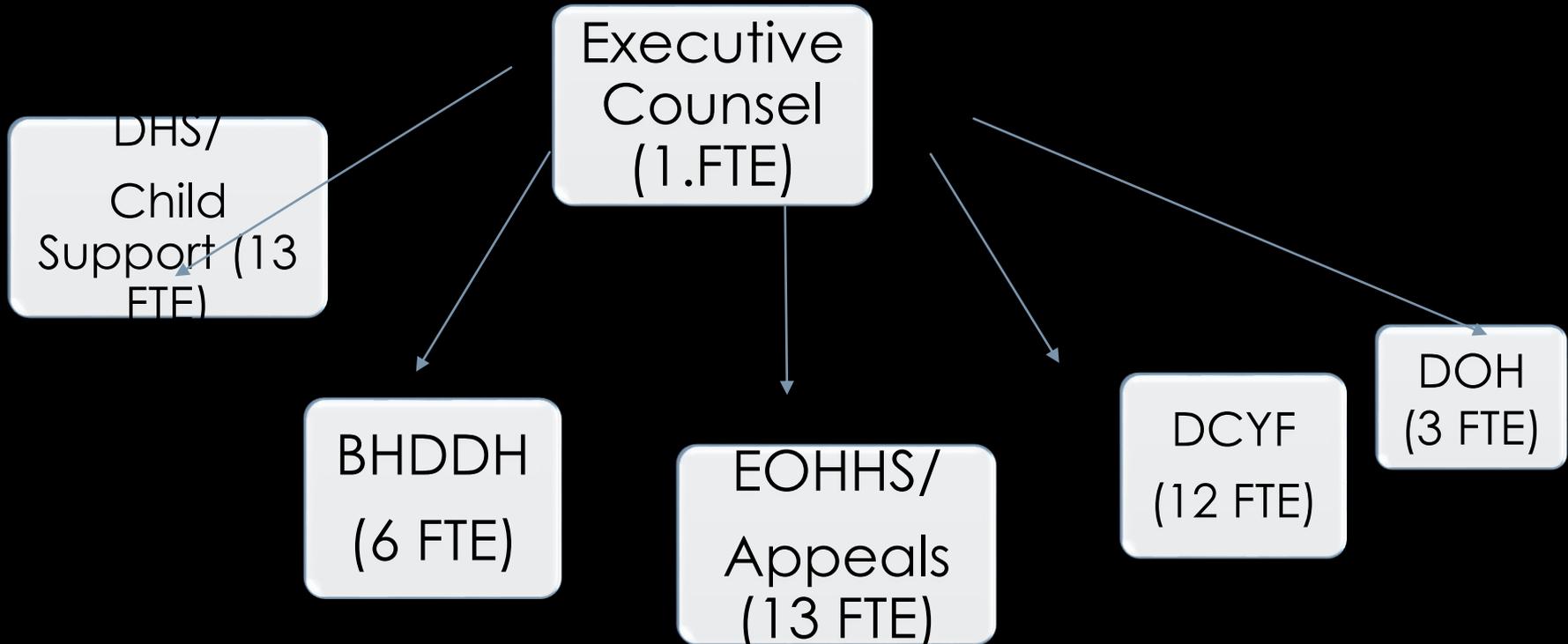
Agency	# of staff	FTE Count	FY 2021 Funding
EOHHS	201.0	EOHHS	EOHHS
UHIP*	29 = 20 FTE	DOA/DHS/HSRI	EOHHS/Other Agencies
DCYF	2 = 2 FTE	DCYF	EOHHS
BHDDH	1 = 1 FTE	BHDDH	EOHHS
DOH	22 = 15 FTE	DOH	EOHHS/DOH
OHIC	1 = 1 FTE	OHIC	EOHHS

*DOA/DHS & HSRI Staff

EOHHS Summary: Legal Services

- EOHHS Current law:
 - *“Legal services include: applying and interpreting the law, oversight to the rule-making process, and administrative adjudication duties and any related functions and duties deemed necessary by the secretary”*
- Instances of agencies are hiring attorneys
 - Should be requested through EOHHS budget
- EOHHS Current: Legal counsel, appeals officer, support & administrative staff

EOHHS Organization – Legal



Legal Positions Not in EOHHS

Child Care Licensing Unit

FY 2020 budget includes 1.0 new FTE as recommended by the Governor in EOHHS

EOHHS reorg. plan does not include it

DHS hired attorney under its staffing cap

EOHHS requests new position/duplicate to the one provided/Governor recommends new one

Legal Positions Not in EOHHS

Department of Health - 1.0 FTE

Governor recommend new position for FY 2020 -
Assembly did not concur

DOH hired an attorney in April 2019 under its
staffing cap – before budget passed

Governor recommends that the FTE be
transferred to EOHHS

Funding was added to EOHHS budget in FY
2021/20 revised

Legal Positions Not in EOHHS

DCYF

- 2 filled senior legal counsel FTE at DCYF
 - not listed in personnel supplement
 - Funding appears in EOHHS
- FY 2021 Governor transfers these 2 and 2 newly requested ones for DCYF to EOHHS

BHDDH

- Hired an attorney using FTE vacancy
- Governor recommends shifting expenses and adds new FTE to EOHHS for FY 2021

EOHHS Agencies: Topics to be Covered

- **Administrative Costs**
 - Staffing
 - **Contracted Services**
- Medicaid Program and GBA
- Veteran Services
- DHS Initiatives
- DCYF Programs
- BHDDH Initiatives
- COVID -19 Related Relief
- UHIP

EOHHS Agencies – Contracted Services

W/UHIP	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov.	Change to Final
EOHHS	\$118.2	\$124.9	\$107.6	\$(17.3)
DCYF	6.1	7.4	6.5	(0.9)
BHDDH	6.7	8.0	12.3	4.3
DHS	27.1	24.5	33.3	8.8
DOH	11.1	21.8	10.0	(11.9)
Total	\$169.2	\$186.6	\$169.6	\$(17.0)

\$ in millions

EOHHS Agencies – Contracted Services

W/O UHIP	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov.	Change to Final
EOHHS	\$52.7	\$59.9	\$61.0	\$1.1
DCYF	6.1	7.4	6.5	(0.9)
BHDDH	6.7	8.0	12.3	4.3
DHS	14.0	16.9	16.3	(0.6)
DOH	11.1	21.8	10.0	(11.9)
Total – All Funds	\$90.5	\$114.0	\$106.1	\$(8.0)

\$ in millions

EOHHS Agencies – Contracted Services

W/O UHIP	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov.	Change to Final
EOHHS	\$10.2	\$9.7	\$13.6	\$3.9
DCYF	3.8	4.3	3.7	(0.6)
BHDDH	2.2	2.4	4.9	2.5
DHS	3.5	4.5	5.4	0.8
DOH	1.6	2.0	1.8	(0.3)
Total – General Revenues	\$21.3	\$23.0	\$29.4	\$6.4

\$ in millions

EOHHS Agencies

- Types of contracted services
 - Financial/Administrative
 - Data Analytics/Direct program support
 - Medical/Other Professional Services
- There are contractors with multiple agreements with different agencies
 - Subcontracts to the awarded contract
- Contract extensions not always supported by enacted funding

Contracted Services

Alvarez & Marsal

DCYF: FY 2020 - Review of federal claiming and other opportunities

BHDDH: FY 2020 - Review of operations at Eleanor Slater Hospital & RICLAS closure

FY 2021 - New contract to help with next step in reorganizing the hospital - \$1.3 million

DHS/OVA :January 2020 - Review of operations at the Veterans Home

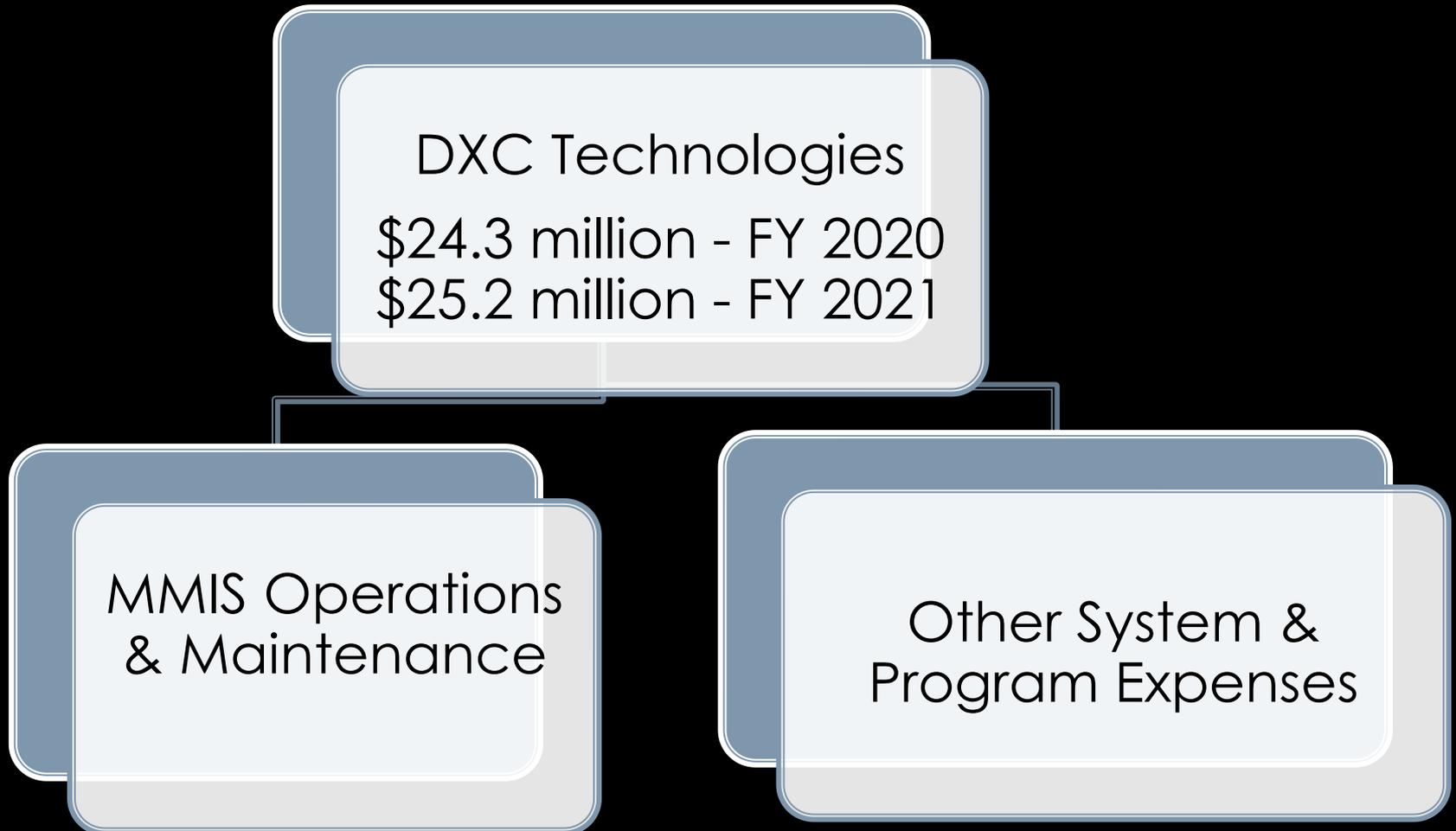
Contracted Services

- Alvarez and Marsal
 - Contract w/DCYF for Sep 9 to Dec 7, 2019
 - Extended for six months until June 2020
 - Improve finances
 - Enhance federal collections
 - Structure of Department
 - Data collection and analysis
- FY 2020- \$1.2 million
- FY 2021- \$350,000
 - Unintentionally included

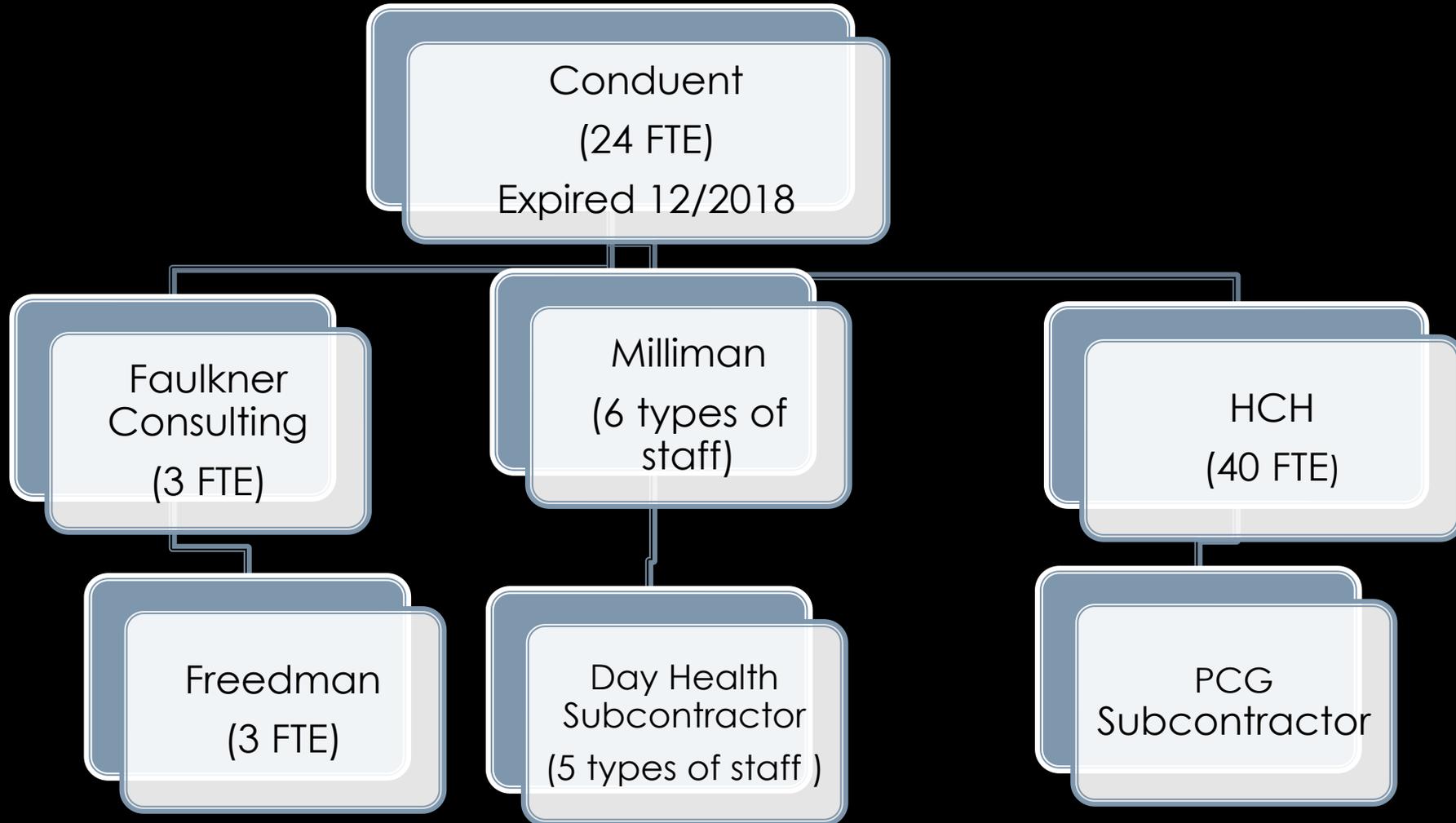
Contracted Services

- Alvarez and Marsal
 - FY 2020 - BHDDH had a 10-day contract for a review of Eleanor Slater Hospital in FY 2020
 - \$95,000 - paid from DOA
 - FY 2021 - Signed a new \$1.3 million contract
 - Not included in the FY 2021 recommended budget
 - July through September – 3 Phases
 - 13 consultants working on the project
 - 5 full-time/5 part-time/3 consultation only
 - 3 continuously on-site/8 remotely and 1 as needed

Financial & Management Contracted Services



Financial & Management Contracted Services



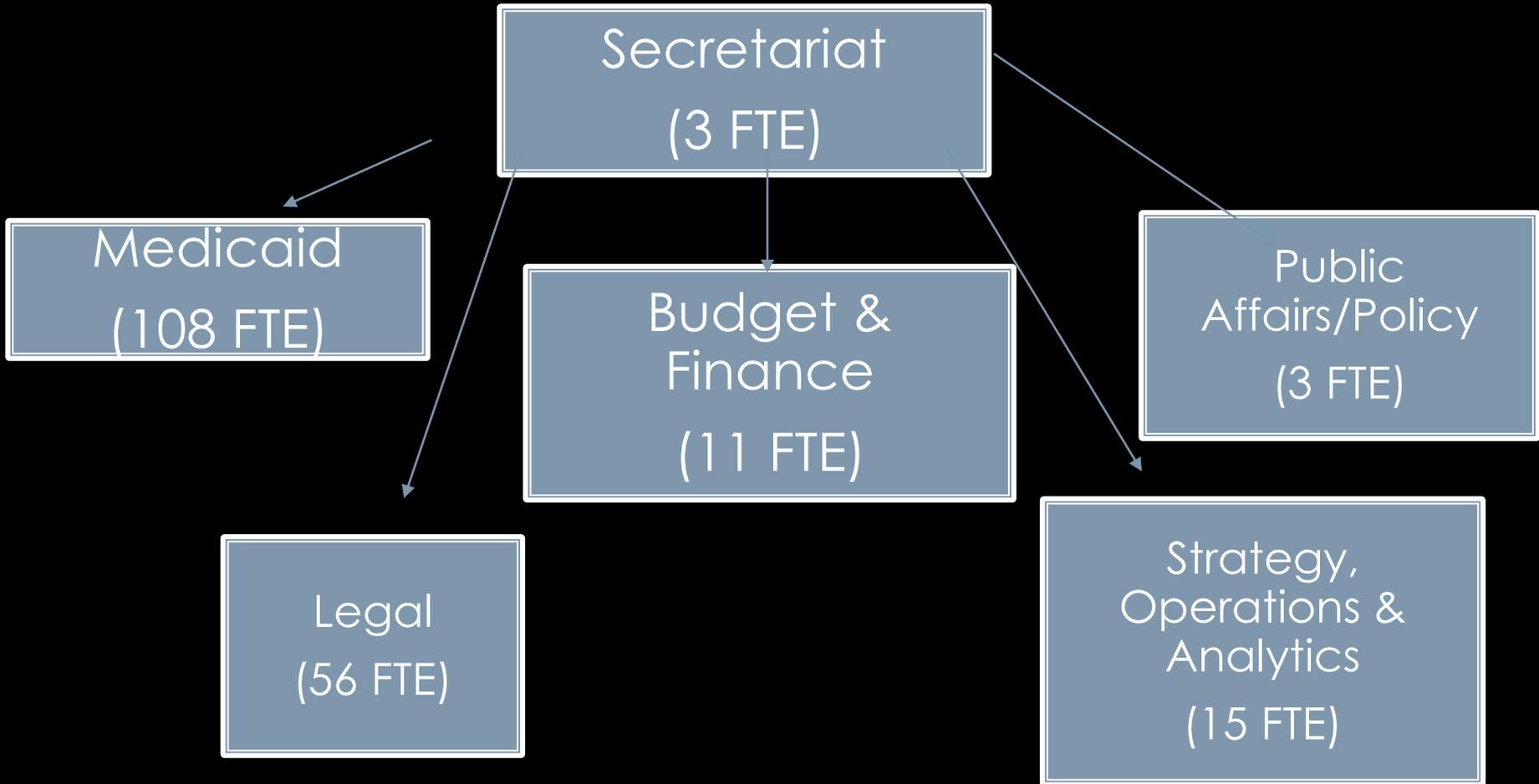
Financial & Management Contracted Services

Data analytics: Medicaid data strategic priorities

Budget & Finance: Caseload analysis/rate setting/long term care reconciliation

Program Support: Early Intervention/RtIe Share/Health System Transformation Project

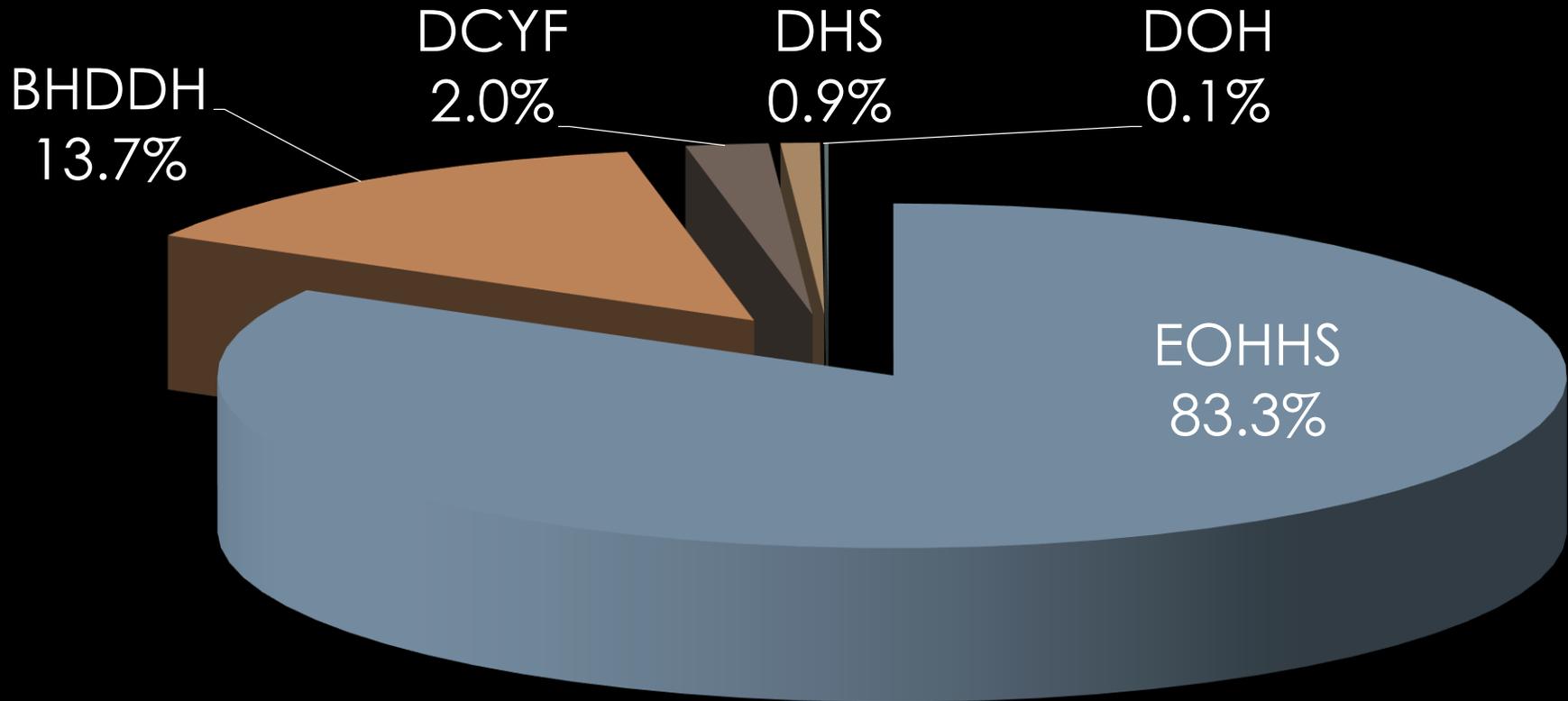
EOHHS Organization - 2019



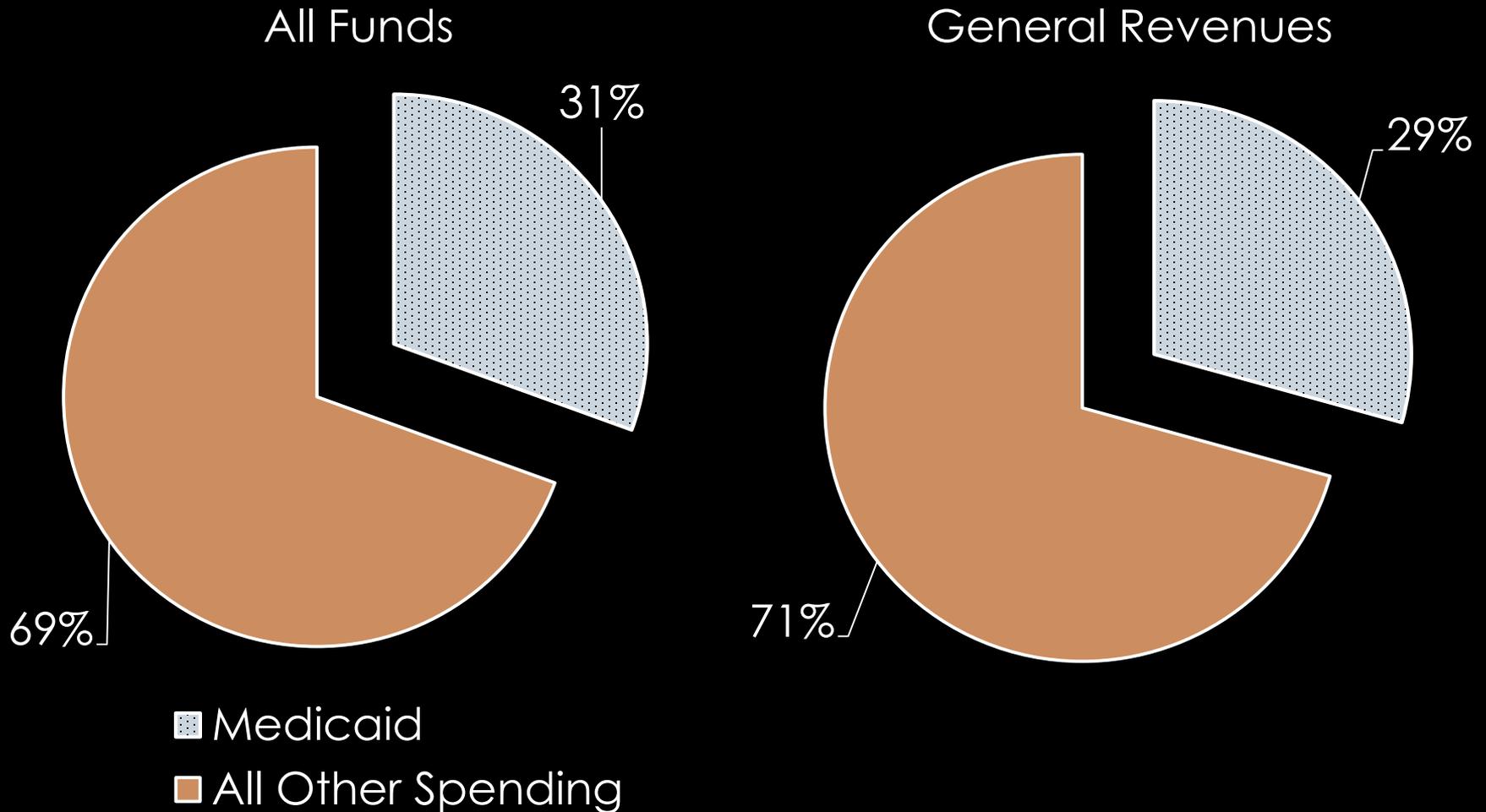
EOHHS Agencies: Topics to be Covered

- Administrative Costs
 - Staffing
 - Contracted Services
- **Medicaid Program and GBA**
- Veteran Services
- DHS Initiatives
- DCYF Programs
- BHDDH Initiatives
- COVID -19 Related Relief
- UHIP

Medicaid Spending by Department



Medicaid - % of Total Budget



Medicaid Beneficiaries

Children & Parents	EOHHS	DCYF
Medical Benefits	X	?
Mental Health Treatment	X	?
Substance Abuse Treatment	X	?
Other Community Supports		X
Other Residential Services	X	X

Medicaid – First Connections

- Governor requested amendment to Article 14 to expand First Connections via Medicaid
 - Provide short term home visiting model
 - Multi-disciplinary team to provide assessments, health education and screenings
 - Was funded through federal funds
 - Adds coverage for prenatal, Medicaid eligible women

Medicaid – First Connections

- Amendment shifts \$122,030 from general revenues to Medicaid
 - \$226,800 – Medicaid program
 - \$151,200 – state only program

First Connections	FY 2020 Enacted	FY 2021 Gov. Rec.	GBA	Change
General Revenues	\$-	\$378,000	\$255,970	\$(122,030)
Federal Funds	-	-	122,030	122,030
Total	\$-	\$378,000	\$378,000	-

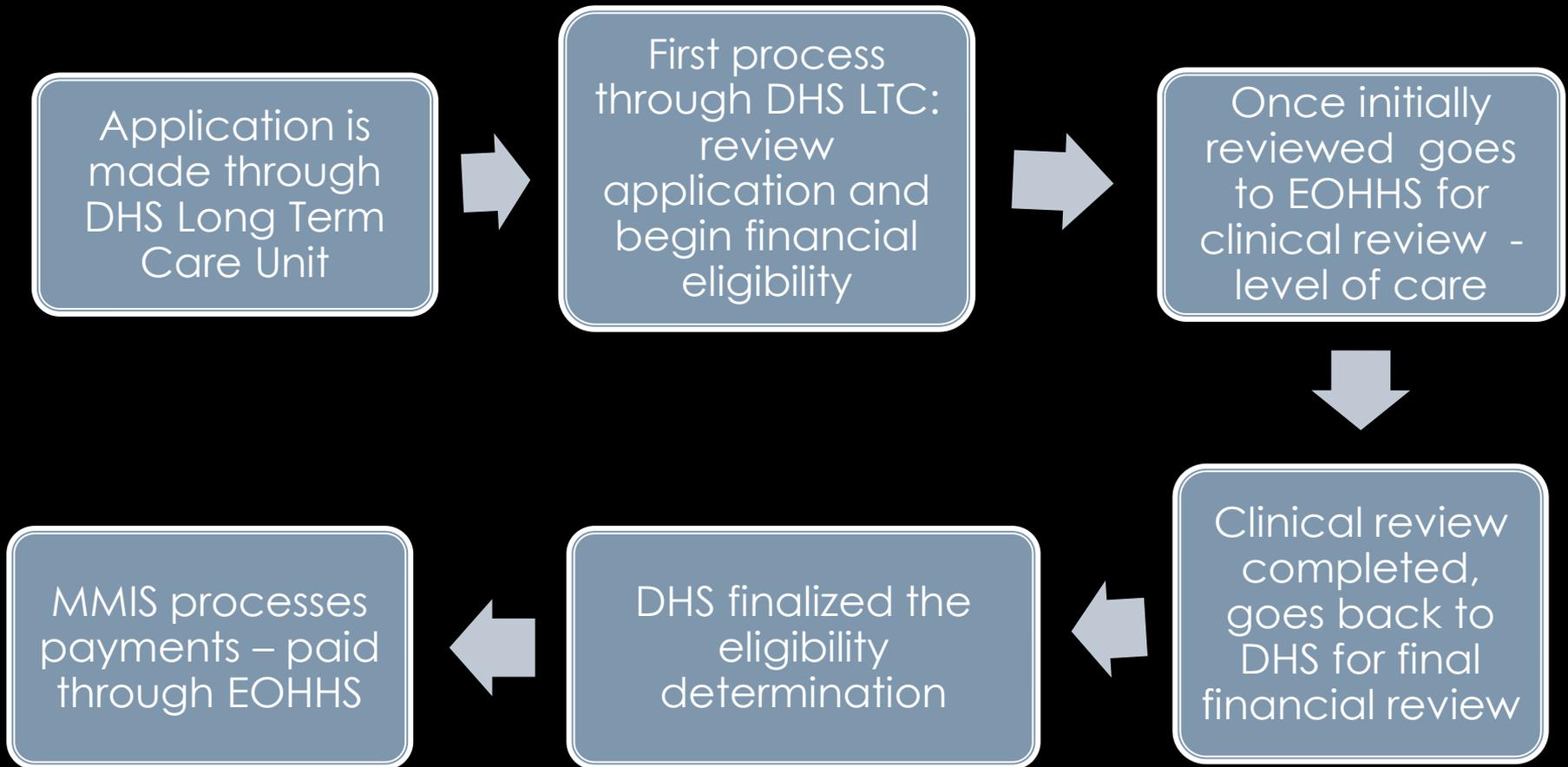
Medicaid Beneficiaries

Elderly & Disabled	EOHHS	BHDDH	DHS/OHA
Acute Care	X	-	-
Mental Health Treatment	X	X	-
Substance Abuse Treatment	X	X	-
Long Term Care	X		X
Other Community Supports	X	X	X
Other Residential	X	X	

Medical Assistance

Medicaid Benefit	Eligibility Processed	Payer
Nursing Facilities	<ul style="list-style-type: none"> • DHS Long Term Care Unit • EOHHS: Office of Medical Review • Office of Healthy Aging 	<ul style="list-style-type: none"> • EOHHS • Office of Healthy Aging
Assisted Living		
Adult Day Care		
Home Care Services		
Case Management Services		
Transportation	EOHHS	

Medical Assistance : Nursing Facilities



EOHHS – Medicaid Program

- Medicaid benefits : Program coordination w/other agencies
 - BHDDH
 - Adults with developmental disabilities
 - Individuals with behavioral health issues
 - Patients at Eleanor Slater Hospital
 - DCYF: Children & parents
 - Office of Healthy Aging
 - Home Care and Adult Day Care
 - Assisted Living Services

EOHHS – Medicaid Program

- How is oversight done for other agencies?
- Are services being provided through state agencies also provided through Medicaid managed care plans?
 - BHDDH/Division of Development Disabilities
 - Physical therapy/home health aides & transportation
 - DCYF
 - Mental health/substance abuse services
 - Hospital benefits

EOHHS – Medicaid Program

- Interaction of EOHHS & member agencies
 - BHDDH
 - Significant billing and claiming issues at Eleanor Slater Hospital
 - Behavioral healthcare grants supporting similar programs
 - DCYF
 - Several recent proposals to increase Medicaid and Title IV-E claiming to save general revenues
 - Never realized
 - Hired Alvarez & Marsal to assist

Behavioral Healthcare Services

Residential Treatment

- Substance Abuse Block Grant
- EOHHS Medicaid – Rhody Health Partners
- State Opioid Grant

Inpatient & Outpatient Treatment

- Substance Abuse Block Grant
- Mental Health Block Grant
- EOHHS Medicaid – Rhody Health Partners

Prevention/ Screening

- Promoting Integration of Primary & BH Care
- Substance Abuse Block Grant – Municipal Task Forces
- SBIRT grant
- State Innovation Grant – underage drinking & prescription drug misuse & abuse those age 12 -25

Behavioral Healthcare Services

Recovery Centers/Peer Supports

- Substance Abuse Block Grant
- Mental Health Block Grant
- EOHHS Medicaid – Rhody Health Partners
- General Revenues

Centers of Excellence

- Medication Assistance Treatment Grant
- EOHHS Medicaid – Rhody Health Partners
 - Pay for treatment

Housing

- CABHI (Cooperative Agreement to Benefit Homeless Individuals)
- Mental Health Services for the Homeless
- PATH (Projects & Assistance in Transition from Homelessness)

Behavioral Healthcare Services

Planning/ Evaluation

- Evaluation of state's opioid programs
- State Innovation Model (SIM) grant – ending
- Behavioral Healthcare Clinics grants - ended
- Youth Treatment Planning Grant

Issues

- Impact of Federal Changes
 - Services for opioid disorder treatment, mental health and other substance abuse disorders
- Impact on EOHHS from programs that started using federal grants
 - Centers of Excellence
 - SBIRT grant
 - State Opioid Response

Office of Healthy Aging

- Formerly Division of Elderly Affairs
 - Director reports to the Governor
 - Funding remains in DHS for budgetary purposes
- Primary Functions of Healthy Aging
 - Information and referral, “The Point”
 - Home and community care services
 - Elder safety & adult protection services
 - Health promotion
 - Nutrition, pharmaceutical assistance

OHA - Medicaid Programs

- Provides eligible seniors with options to help them remain in the community
- Medicaid programs for home care, adult day and case management services
 - Alternative programs – “CNOM”
- Low income older adults pay a portion of the costs for these services
- State leverages Medicaid funds for these services through the waiver

Medicaid Programs

Program	FY 2019 Spent	FY 2020 Final	FY 2021 Gov.	Gov. to Enacted
Adult Day	\$1.7	\$2.2	\$2.4	\$0.2
Home Care	4.0	4.2	4.3	0.1
Case Management	0.5	0.5	0.6	0.1
Total	\$6.2	\$6.9	\$7.3	\$0.4

\$ in millions

Other Programs

- Community Living
 - At-home Support
 - Health Insurance Coaching
 - Medication Assistance
 - Caregiver Support
 - Housing Security
- Elder protective services
 - Intake & Investigation
 - Senior Medicare Patrol
 - Long-term Care Ombudsman

The POINT

- Statewide resource for older adults, disabled and caregivers
 - Provides information, referrals and long-term care options
 - Helps seniors enroll in Medicare, Medicaid & other programs
 - Operated by United Way
 - Linked through 211
 - 6 regional offices operated by community providers

EOHHS Agencies: Topics to be Covered

- Administrative Costs
 - Staffing
 - Contracted Services
- Medicaid Program and GBA
- **Veteran Services**
- DHS Initiatives
- DCYF Programs
- BHDDH Initiatives
- COVID -19 Related Relief
- UHIP

Office of Veterans Services

- Office created in 2016
 - Director reports to the Governor
 - Funding remains in DHS for budgetary purposes
- Provides:
 - Programs & services
 - Outreach & education
- Operates Veterans' Home & Cemetery
 - Article 16 heard February 5

Veterans Services - Summary

	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov.	FY 2021 to Enacted
General Revenues	\$25.5	\$27.9	\$22.5	\$(3.0)
Federal Funds	13.5	10.3	14.1	0.6
Restricted Receipts	1.2	2.6	6.5	5.3
Other Funds	0.3	0.1	0.1	(0.2)
Total	\$40.3	\$40.9	\$43.1	\$2.8
FTE	252.1	252.1	252.1	-

\$ in millions

Veterans' Home Collections

- Resident Contributions
 - Residents pay 80% of their income
 - After deductions & allowances for personal needs and other items
 - 80% assessment is split:
 - 80% to general fund
 - 20% to a restricted receipt account for expenses at the Home

Veterans' Home Collections

- Article 16 heard on February 5
 - Changes calculation
 - Personal needs allowance increases from \$150 to \$300
 - Income assessment increases from 80% to 100%
- Shifts all funds to the restricted account
 - Current law requires an amount equal to 20% of maintenance fees to be deposited into the account
 - Article changes this to 100%
 - FY 2021 budget shifts \$4.5 million from general fund to the Home's account

Veterans' Home Collections

- Budget assumes additional revenue of \$1.0 million from income change
 - Equal to \$4,470 annual increase per resident
 - Estimate assumes 20% increase on \$5.2 million of projected collections
 - Actual impact varies widely
- Amendment lowers restricted receipts by \$0.2 million based on budget delay
 - Not replaced with general revenues

Veterans' Home Collections

- Governor requested amendment lowers restricted receipts by \$0.9 million
 - New policy to not collect fees from residents with 70% service related disability
 - Beginning July 1, 2020
 - The federal diem for these veterans covers costs
 - \$466.0 per day in FY 2021 - \$170K for year
 - Complies with federal rule making
 - Appears to assume expenditures will be lower than initial recommendation

EOHHS Agencies: Topics to be Covered

- Administrative Costs
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- **DHS Initiatives**
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Department of Human Services

- Governor's budget includes new proposals
 - RI Works changes in Article 15 heard March 5
 - Exempt earned income from employment while on a work plan for up to 6 months
 - Expands "dependent children" to all in school until 19, regardless of graduation date
 - Budget includes \$240,000 from federal funds for both
 - Requested amendment to add \$0.3 million to increase clothing allowance from \$30 to \$100
 - Provided to school age children enrolled in program

Department of Human Services

- Article 15 also includes changes to the Child Care Assistance program
 - Increases rates for infant, toddler and preschool age children
 - Expands eligibility to families enrolled at URI, RIC or CCRI
 - Gov Rec includes \$4.1 million from general revenues for both proposals
- Article 5, Question 3 - \$15.0 million from GO for early childhood capital fund
 - Also heard March 5

Preschool Development Grant

- RI awarded 3-year, \$26.8 million grant
 - To support birth to age 5 education/development
 - Funds left out of Governor's FY 2021 budget
 - Requested amendment July 23 to correct
 - \$8.9 million across 4 agencies in FY 2021
- Out-year impact?
 - Expanding pre-K - \$3.0 million in FY 2024
 - General revenues?

Preschool Development Grant

Agency	FY 2021 GBA Amount	Description
EOHHS	\$1.5	Grant and data management, public awareness campaign
DHS	\$1.4	Provider training, add high quality seats, pilot workforce development program, facilities planning grants for child care providers
DOH	\$1.9	Expand Family Home Visiting, pilot a Family Navigators program, health consultation to child care providers
RIDE	\$4.2	New state pre-k classrooms, teacher professional development and assistance, 2 new staff, pre-k to K transition program
Total	\$8.9	

\$ in millions

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- Medicaid Program and GBA
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- **DCYF Programs**
- BHDDH Initiatives
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EOHHS Agencies – DCYF

By Program	FY 2020 Enacted	FY 2020 Final	Chg.	FY 2021 Gov.	Chg.
Child Welfare	\$175.6	\$202.8	\$27.2	\$210.6	\$35.0
Behavioral Health	13.7	13.4	(0.4)	12.6	(1.2)
Juvenile Corrections	25.2	23.5	(1.7)	24.3	(0.8)
Administration	15.1	15.0	(0.1)	16.0	0.9
Higher Ed. Grant	0.2	0.2	-	-	(0.2)
Total	\$229.9	\$254.9	\$25.0	\$263.6	\$33.7

\$ in millions

EOHHS Agencies – DCYF

Fund	FY 2020 Enacted	FY 2020 Final	Chg.	FY 2021 Gov.	Chg.
General Revenues	\$165.1	\$176.8	\$11.7	\$186.8	\$21.7
Federal Funds	60.0	74.7	14.7	72.7	12.7
Restricted Receipts	1.9	2.3	0.5	2.1	0.2
Other	2.9	1.1	(1.8)	2.0	0.9
Total	\$229.9	\$254.9	\$25.0	\$263.6	\$33.7

\$ in millions

EOHHS Agencies – DCYF

Category	FY 2020 Enacted	FY 2020 Final	Chg.	FY 2021 Gov.	Chg.
Salaries/Ben	\$71.3	\$73.7	\$2.4	\$80.6	\$9.3
Contracted Services	6.1	7.3	1.3	6.5	0.4
Operating	12.3	11.1	(1.0)	9.9	(2.2)
Asst/Grants	160.6	161.6	24.1	164.6	27.1
Capital	0.8	1.4	(1.8)	2.0	(0.9)
Total	\$229.9	\$254.9	\$25.0	\$263.6	\$33.7
FTE	621.5	621.5	-	640.5	19.0

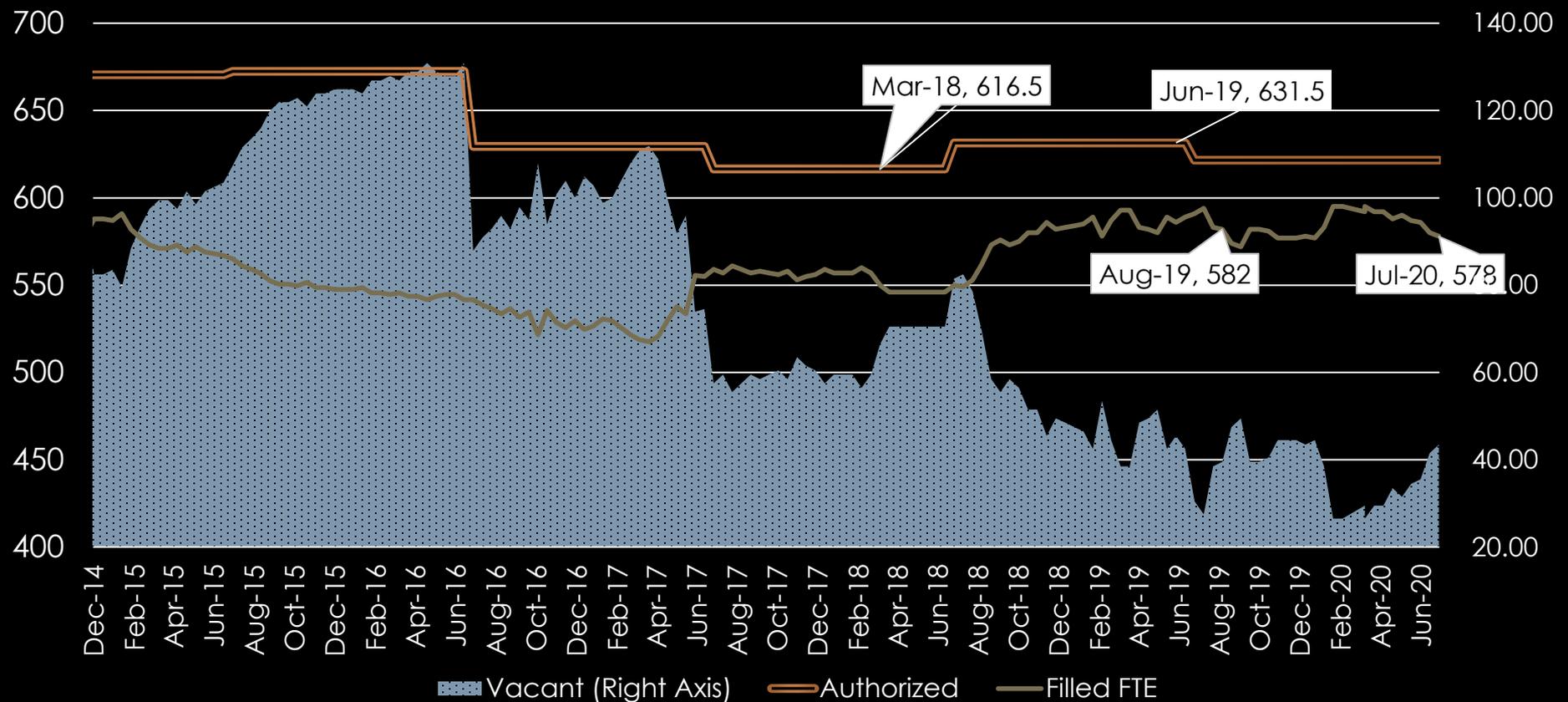
\$ in millions

DCYF Recent Issues Timeline

January 2015	Director Retires
March 2016	Networks Contracts End
January 2017	New Contract Procurement Complete
March 2017	New DCYF Director confirmed
January 2018	Children's Rights Settlement Announced
September 2019	Director Resigns
September 2019	Alvarez & Marsal contract begins
March 2020	Pandemic – hiring freeze
July 2020	Director position still vacant

DCYF Staffing History - 7/20

Authorized vs Filled Positions



DCYF - Staffing

- Gov. FY 2021 - \$80.6 million
 - \$9.2 million more than enacted
 - \$9.3 million more from general revenues
 - \$0.1 million less from federal funds
 - \$2.1 million for 19 new positions
 - FY 2021 – Funding for 610.2 positions
 - 578.0 positions filled as of July 4

DCYF - FY 2020 Census

FY 2020 Census	Q1	Q2	Q3	Q4	FY 2020 Avg.	Change from Q3 to Q4
Foster Care	1,564	1,573	1,535	1,601	1,568	66
Congregate Care*	428	426	451	406	428	(45)
Semi-Independent Living*	51	53	52	37	48	(15)
Independent Living	23	32	35	41	33	6
Group Home*	140	134	143	126	136	(17)
Assessment and Stabilization Centers*	24	25	21	10	20	(11)
Bradley	24	23	24	34	26	10
Residential Treatment*	114	112	120	109	114	(11)
Out-of-State*	53	48	56	49	52	(7)

* Lowest population in Q4

DCYF - FY 2020 Census

- Q4 saw family-based foster care placements rise and group-based placements decrease
 - Department indicates this trend may be temporary
 - Foster families agreed to temporarily house youth during coronavirus
 - Duration of placement varies by placement
 - Unclear how many foster youth are placed under these agreements

DCYF- FY 2020 Recap

- Q1 Report/Article 2
 - General revenue deficit of \$21.9 million
 - Corrective Action Plan – December 16
 - Monthly reports beginning January 23
 - Facilitated Implementation Team (FIT Team)
 - DCYF, EOHHS, DOA, Governor's Office
 - Alvarez and Marsal conduct an organizational assessment
 - Began review of Department's finances and structure in summer of FY 2019

DCYF - FY 2020 Recap

- Governor's Recommendation
 - Combination of additional funding and savings proposals made by FIT Team
- Most proposals begin in April 2020
 - Annualized in FY 2021
- Proposals designed to
 - Achieving savings and reducing costs
 - Maximizing federal claiming opportunities
 - Appropriately placing children based on their level of need
 - Ensuring necessity of youths removal from homes

Governor's Recommendation

Savings Proposals	FY 2021	
	GR	AF
Current Services	\$28.5	\$38.3
Additional Licensing Staff	(2.5)	(3.3)
Federal Funding Optimization	(3.3)	-
Legal Staff	(0.2)	(0.2)
Child Protective Services	(0.3)	(0.5)
Private Agency Contracts	(0.5)	(0.6)
Total	\$21.7	\$33.7

\$ in millions

Governor General Revenues - FY 2021



Placement Types

- Foster Care - Home Based Placements
 - Short term foster care assistance
 - Payments made to foster parents
 - Includes foster care with relatives
- Congregate Care – Residential placements
 - Group Homes
 - Residential Treatment Facilities
 - Independent/Semi-Independent Living
 - Assessment and Stabilization Centers

Placements Adjustments

- Foster Care
 - FY 2021 Governor Rec. - \$33.8 million
 - \$28.9 million from general revenues
 - \$0.2 million more than enacted
 - \$2.0 million less from general revenues
- Congregate Care
 - FY 2021 Governor Rec. - \$57.1 million
 - \$25.7 million from general revenues
 - \$20.2 million more than enacted
 - \$9.3 million more from general revenues

Placement Initiatives Summary

Initiatives*	Description
Foster Care Rate Increase	Rate increase for certain foster families
Additional Licensing Staff (14.0 FTE)	Department will handle additional 100 foster homes by end of FY 2021
Legal Staff (4.0 FTE)	Faster permanent placement of youth; includes 2.0 EOHHS lawyers
Child Protective Services (4.0 FTE)	Updating model for rendering safety decisions, additional staff training
Private Agency Contracts (1.0 FTE)	Oversight of recently re-negotiated contracts with private providers
Female Youth Facility	Find provider(s) for female youth beginning in January 2021

Positions were assumed to be filled April 1, 2020

Placement Initiatives

- Foster Care Rate Increase
 - Specific rates are finalized and take effect August 1, 2020
 - \$1.4 million included for rate increase
- Additional Licensing Staff – 14.0 FTE
 - Recruit & retain more foster homes
 - FY 2021- Savings of \$3.3 million
 - GR savings of \$2.5 million
 - July update - More foster placements in Q4
 - Most new positions are vacant

Placement Initiatives

- Private Agency Contract Renegotiation (1.0 FTE)
 - Negotiate private agency contracts
 - Overseen by new contract manager position
 - More support for families with higher level of need foster youth
 - July update
 - Contracts have been renegotiated
 - Position is vacant

Placement Initiatives

- Legal Staff - (4.0 FTE)
 - 2.0 new EOHHS lawyers, 2 DCYF paralegals
 - Lower caseload per attorney to more closely meet national best practices
 - Savings of \$0.2 million
 - July update
 - Family Court delays from COVID-19 emergency may impact savings
 - Indicate belief that savings will be achieved

Placement Initiatives

- Child Protective Services (4.0 FTE)
 - Develop a new screen-in tool to reduce need for out-of-home placements
 - Savings of \$0.5 million
 - Hire 4.0 new child protection investigators
 - July update
 - Staff training and implementation are ongoing
 - Positions remain vacant

Placement Initiatives

- Female Youth Facilities
 - Includes \$3.2 million for FY 2021 for two facilities
 - Would house population currently housed out-of-state or at Training School
 - Locations have not been identified
 - July update
 - No state facility a viable option
 - Current provider(s) would have to establish/convert to this type facility

Placement Initiatives - 7/8 Update

Initiatives	7/8 Update	Positions Filled (7/8)
Foster Care Rate Increase	Not included in update	N/A
Additional Licensing Staff (14.0 FTE)	Does not indicate if expected savings will be achieved; increase in licensed foster homes and home-based placements since January	13.0 vacant
Legal Staff (2.0 FTE)	Expects savings will be achieved; Family Court hearing delays from COVID-19 may have an impact	Filled
Child Protective Services (4.0 FTE)	Enhanced staff training and tools are ongoing in implementation	Vacant
Private Agency Contracts (1.0 FTE)	All 10 child placing agency contracts renegotiated	Vacant
Female Youth Facility	No viable state property option	N/A

Accreditation

- Assembly included \$0.5 million for FY 2020 for accreditation from the Council on Accreditation
- Department indicated it needs a number of operation and policy changes
 - Plans to submit plan on October 1, 2020
 - Will include expected financial obligations that will be required to become accredited
- Governor includes no funding in either year

18-21 Year Olds

- Youth remain under care until age 18
 - Anyone not developmentally disabled or emotionally disturbed are not authorized to remain in congregate care after their 18th birthday, but may receive transitional services
 - These youth are supposed to exit into the Voluntary Extension of Care
 - It appears that many continue in traditional placements

18 – 21 Year Olds

- Special needs 18-21 year olds
 - Separate appropriation for statutory age exception since 2007
 - Removed in FY 2021 budget recommendation
 - DCYF does not track spending on this age group individually - grouped into contract costs with all other youth
 - Unable to report how much was spent on this population in FY 2019 or in Governor recommendation

18-21 Year Olds

- Voluntary Extension of Care
 - Allows youth in DCYF care at age 18 to choose to continue services until 21st birthday
 - Allows the state to leverage federal funds
- Previous transition program was entirely general revenue funded
 - Foster Forward operates YESS services
 - Still operating for youth who aged out prior to start of Voluntary Extension of Care

Voluntary Extension of Care

- Enacted budget - \$2.1 million
 - \$0.7 million from general revenues
 - Through the end of April, 84 participants
 - Governor recommends \$1.0 million
 - \$0.9 million from general revenues
- VEC services are not for those 18 and older who stay on caseload under statutory exception

Higher Education Incentive Grant

- Current law requires an annual appropriation of \$0.2 million for the Higher Education Incentive Grant
 - Provided to former foster youth to attend in-state schools
- Governor excludes this funding in FY 2021
 - Will use surplus from previous years
 - No law change proposed
 - Appears to have been an oversight

Juvenile Corrections

- Rhode Island Training School for Youth
 - One highly structured, secure facility for youth placed by order of the Family Court on a finding of waywardness or delinquency
 - Consolidated from two facilities in FY 2018
 - RI General Law sets population cap at 160
 - Capacity: 148 boys and 12 girls
 - FY 2020 Average: 40
 - 24 hour/365 day residential school providing housing, food services, clothing, medical care, education and assessments

Juvenile Corrections

Training School Population Average	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Total	86	75	59	54	40

- Juvenile Probation
 - Supervises adolescents placed on probation by Family Court
 - FY 2020: 276

Juvenile Corrections

- FY 2021 Governor
 - Institutional Services: \$0.9 million
 - Educational Services: \$0.3 million
 - Probation and Parole: \$0.4 million

	FY 2019 Actual	FY 2020 Final	FY 2021 Gov. Rec
Gen. Rev.	\$2.9	\$2.0	\$1.7
Other Funds	0.1	0.1	0.1
Total	\$3.0	\$2.2	\$1.7

\$ in millions

EOHHS Agencies: Topics to be Covered

- Administrative Costs
 - Staffing
 - Contracted Services
- Medicaid Program and GBA
- Veteran Services
- DHS Initiatives
- DCYF Programs
- **BHDDH Initiatives**
- COVID -19 Related Relief
- UHIP

BHDDH: Programs & Services

Division	Populations	Services	# Served	Funding
Developmental Disabilities	Adults with intellectual and/or dev. disability	Residential, day & employment	4,554	Medicaid
Hospital Rehabilitation Services (ESH)	Medical, forensic & psychiatric patients	Hospital level of care	213	State/ Medicaid & 3 rd party
Behavioral Healthcare Services	Adults w/ mental health and/or substance abuse issues	Residential, inpatient & outpatient services	40,000	BHDDH – fed. funds EOHHS – Medicaid

served through April 2020

EOHHS Agencies – BHDDH

- FY 2021 Governor's recommendation
 - Transfers RICLAS program to the community based agencies
 - \$1.0 million for consultant to help with transfer
 - \$0.5 million from general revenues
 - Initial plan not yet finalized - \$90,000 to Alvarez and Marsal paid from DOA budget
 - Includes a rate increase for direct support & other professionals
 - Savings from moving individuals to less restrictive residential settings

BHDDH – Div. of Developmental Disabilities

Division	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov.	Change to Enacted
Gen Rev	\$131.4	\$121.1	\$136.3	\$4.8
Fed. Funds	161.2	159.1	166.7	5.5
Rest. Rec.	1.5	1.4	0.3	(1.2)
RICAP	0.3	0.3	0.1	(0.2)
Total	\$294.4	\$281.9	\$303.4	\$9.0
FTE	324.2	324.2	120.7	(203.5)

\$ in millions

BHDDH – Div. of Developmental Disabilities

Division	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov.	Change to Enacted
Salaries & Benefits	\$32.6	\$32.8	\$21.1	\$(11.6)
Contract Serv.	2.4	2.2	7.5	5.1
Operating	2.1	2.8	1.4	(0.7)
Asst/Grants	257.0	243.8	273.3	16.4
Total	\$294.4	\$281.9	303.4	\$9.0
FTE	324.2	324.2	120.7	(203.5)

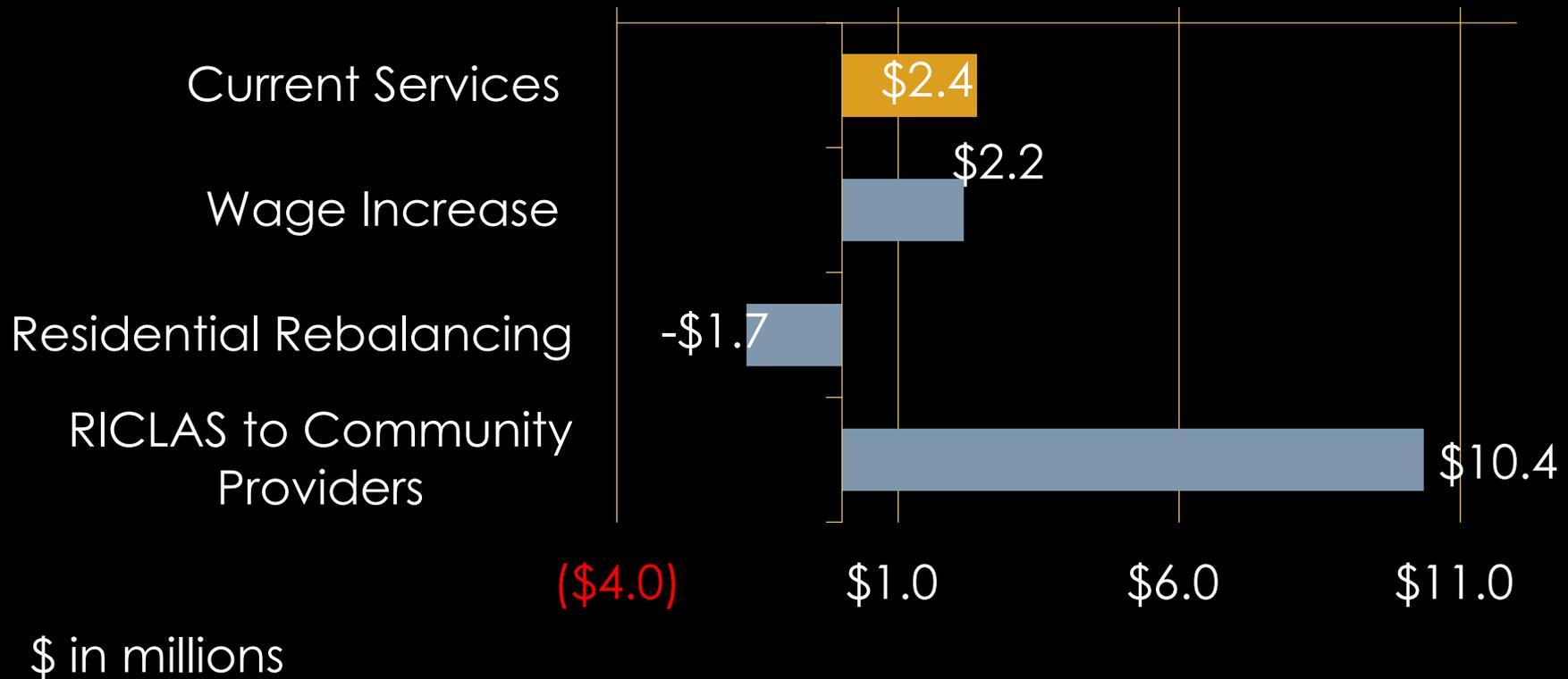
\$ in millions

EOHHS Agencies – BHDDH

Governor's Recommendation	General Revenues	Total
Direct Support & Other Professionals Wage Increase	\$1.0	\$2.2
Residential Rebalancing	(0.8)	(1.7)
RICLAS to Private Providers	4.8	10.4
RICLAS Closure	(6.7)	(15.9)
Total	\$(1.7)	\$(5.0)

\$ in millions

Community Based Services: FY 2021 All Funds Change



BH initiatives

- The Governor recommends:
 - \$1.0 million from Opioid Stewardship Funds to support an expansions to housing programs
 - \$0.5 million from adult use marijuana restricted receipts
 - 2 new positions and prevention programs
 - \$0.3 million from general revenues for Thresholds residential program

ESH Federal Compliance and Billing Issues - June 4 HFC

- FY 2021 Implications
 - Cannot bill feds for ~ 100 psychiatric patients
 - Current cost of ~\$600k per patient
 - Full state funding adds over \$30 million annual cost
 - Remaining 100 patients
 - Unresolved billing issues mean uncertainty for remaining ~ \$30 million in federal funds
 - Medicare and commercial insurers
 - Includes Medicare Part D pharmacy
 - Are there issues with these collections?

Federal Compliance and Billing Issues

Hospital Budget by Fund Source	Enacted	Gov. Rev.	FY 2020 Final	Gov. FY 2021
General Revenues	\$54.7	\$53.6	\$117.2	\$59.6
Federal Funds	62.8	61.1	20.7	65.2
Restricted Rec.	4.4	4.9	1.5	5.0
RICAP	-	0.0	0.0	0.3
Total	\$121.9	\$119.6	\$139.5	\$130.1

\$ in millions

COVID Related Relief

- Federal & state relief impact providers
 - EOHHS – hospitals, nursing homes, community health centers & community mental health centers
 - DCYF – VEC & Foster Care
 - DHS – Child Care providers
 - BHDDH – Those who provide services to adults w/ developmental disabilities & others who support those with behavioral health care issues

COVID Related Relief

- Hospitals
- Congregate Care Settings
 - Nursing Homes
 - Assisted Living Facilities
 - Services to developmentally disabled adults
 - Retainer payments & rate increase
 - State & Medicaid Funds
 - Services to children & adolescents under DCYF care

COVID Related Federal Relief

Federal Funds	Provider/Purpose	Total
Provider Relief Funds	General Allocation	\$90.5
	High Impact Hospitals	19.8
	Hospital Safety Net	56.7
	Skilled Nursing Facilities	34.5
Hospital Preparedness Funds		2.9
Total		\$204.4

\$ in millions

COVID Related Relief – Hospitals

- Federal Provider Relief - \$90.5 million
 - Make up for loss of revenue
 - Some of this went to hospitals
 - \$19.8 million to Rhode Island Hospital
 - “Hot spot” area
- Federal Hospital Preparedness - \$2.9 million
 - Hospital Assoc. of RI & DOH
- State Programs - ?
 - Hospital Assistance Partnership Program (HAPP)
 - Phase I ~ \$100 million; Phase II – To be determined

COVID Related State & Federal Relief

Nursing Home Support - COVID Response	Total	Month
10% Rate Increase	\$10.1	April – June
Interim Payment Recoupment Delay	13.2	
Workforce Stabilization Funds	6.4	May-June
Personal Protective Equipment	???	March – June
Federal Provider Relief Funds	39.4	April-May
Specialty Nursing Homes (2)	1.1	April- June
Total	\$70.2	

\$ in millions

COVID Related State Relief

- Workforce Stabilization
 - Payroll support to congregate care facilities workers earning under \$20 per hour
 - Servings seniors, developmentally disabled adults, those w/mental health and/or substance abuse disorders and those under DCYF Care
 - Weekly Increase:
 - \$200 for those who work 30 hours or more
 - \$150 for 22 to 29 hours
 - \$100 for 15 to 21 hours
 - Must be repaid if used for other purposes

COVID Related State Relief

- \$16.6 million in payments made in May and June
- Payments to:
 - Nursing Facilities
 - Assisted Living Facilities
 - Community based providers for adults with developmental disabilities
 - Behavioral Health Care Centers
 - Community Health Centers

COVID Related State Relief

- BHDDH
 - Retainer payments made to agencies providing services to developmentally disabled adults
 - \$15.4 million from reallocated funding budgeted for employment & community based day programs
 - Closed due to the pandemic
 - 10% across the board rate increase for final quarter for residential services
 - \$3.0 million from all sources
 - Medicaid & General Revenues

COVID Related State Relief

DCYF	FY 2020 Final	FY 2021	Description
18-21 Year Olds	\$0.1	\$0.1	Extends services for individuals aging out of services through August 28
Foster Care Child Care Support	\$0.3	\$0.1	Additional funding for child care for families whose providers closed
Isolation Placements	\$1.5	\$-	For youth and families who need to be quarantined
COVID Positive Youth	\$-	\$0.1	Support for foster families who foster a youth who tested positive for COVID-19

\$ in millions

COVID Related State Relief

- DHS – Child Care Assistance Program
 - Temporary rate increase, June 1 – August 26
 - Executive Orders 20-39, 20-49 & 20-55
 - Top tier providers receive 90th percentile of 2018 market survey for each age group
 - All others receive 75th percentile
 - Higher than current law rates
 - \$1.2 million per month
 - Capital relief fund for available for all providers
 - Grants for up to 500 providers; no match required
 - \$5.0 million for capital improvements

COVID Related Spending

Agency	FY 2020	FY 2021*
DOH	\$24.9	\$0.2
DHS	1.3	0.1
EOHHS	0.4	0.0
BHDDH	0.4	0.0
DCYF	0.2	0.0
Total	\$27.2	\$0.3

*Known expenses through July 24

Unified Health Infrastructure Project

- What is current status?
- What does a fixed system look like?
 - Will EOHHS/DHS still need contractors?
 - What will DHS staffing look like?
- What are the impacts to FY 2022 budget?
 - What are the out-year costs of the system?
- Still making off-cycle or advanced payments for
 - Nursing homes & assisted living facilities

UHIP Development & Operations

EOHHS,DHS & HSRI	Gen Rev	All Funds
FY 2016 to FY 2019 Spent	\$41.3	\$194.5
FY 2020 Final	\$(4.5)	\$100.2
FY 2021 Governor Rec.	\$14.3	\$83.5
FY 2016 to FY 2021 Gov. Rec.	\$51.1	\$378.2
July 2020 UHIP Planning Document (IAPDU)	\$150.3	\$647.0

\$ in millions; includes Information Technology Investment Funds & settlement funds

Unified Health Infrastructure Project – Fund Source

EOHHS/DHS & HSRI	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov. Rec	Chg.
General Revenues	\$(0.4)	\$(4.6)	\$22.7	\$23.1
Federal Funds	75.1	51.2	56.2	(19.0)
Deloitte Recoveries	33.2	50.0	-	(30.7)
HSRI Receipts	2.1	3.2	4.6	2.5
Total	\$110.1	\$99.7	\$83.5	\$(26.6)

\$ in millions

Unified Health Infrastructure Project - Expenses

EOHHS/DHS & HSRI	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov. Rec.	Chg.
Salaries & Benefits	\$26.4	\$22.7	\$14.3	\$(12.3)
Contracted Services	82.4	75.6	68.3	(21.2)
Other Operating	1.3	1.5	0.9	(0.5)
Total	\$110.1	\$99.7	\$83.5	\$(26.6)

\$ in millions

Unified Health Infrastructure Project

Contractor	Activities: System Function
Deloitte	Design, development & implementation
Northrup Grumman	Support stabilization efforts, validate escalation efforts & prioritization support
KPMG	Assistance to agencies w/ ongoing issues
IBM	IT staff/business analysis support & project mgt
DXC Tech.	UHIP & Medicaid payment system support
Faulkner	Create workarounds, identify gaps & find solutions
Knowledge Services	IT staff support for UAT mgt. & reporting

Unified Health Infrastructure Project

Contractor	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov. Rec.
Deloitte	\$ -	\$18.2	\$35.4
Northrup Grumman	4.1	1.7	-
KPMG	2.1	12.9	8.9
IBM	2.3	1.4	-
DXC Technology	-	1.7	-
Faulkner Consulting	2.1	4.6	4.2
Knowledge Services	-	3.1	4.1
Subtotal - System Functionality	\$10.6	\$43.6	\$52.6

\$ in millions

Unified Health Infrastructure Project

Contractor	Activities: Support & Compliance
CSG Solutions	Independent verification & validation
Automated Health Solutions (AHS)	Call Center operations & other system support
TBD	Maintenance and operating vendor All other unidentified activities

Unified Health Infrastructure Project

Contractor	FY 2020 Enacted	FY 2020 Final	FY 2021 Gov. Rec.
CSG Solutions	\$-	\$1.7	\$0.9
AHS	10.1	11.5	11.6
M & O Vendor (TBD)	-	-	2.7
Other TBD	-	0.9	1.4
<i>Subtotal - Support & Compliance</i>	\$10.1	\$14.1	\$16.6
<i>Subtotal- System Functionality</i>	10.6	43.6	52.6
Total	\$20.7	\$57.7	\$69.2

\$ in millions

Health & Human Services EOHHS, DHS, DCYF, BHDDH Article 14 GBA

Staff Presentation to the House Finance Committee
FY 2021 Budget
July 30, 2020
