



# Eleanor Slater Hospital Update

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DOA, EOHHS, & BHDDH

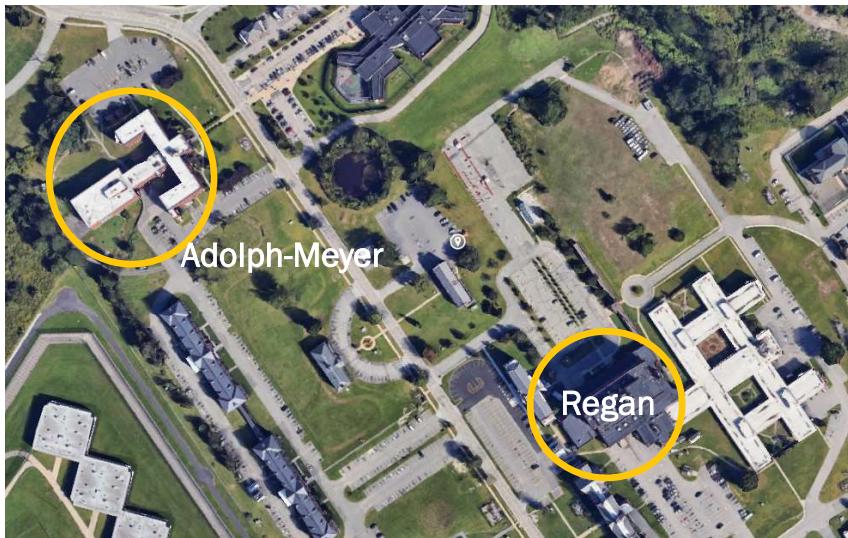
March 5, 2024

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# Eleanor Slater Hospital Overview

ESH is a Long-Term Acute Care Hospital operating within three buildings across two campuses (Pastore & Zambarano). The 178-bed hospital serves patients with complex medical needs and treatment resistant psychosis.

Pastore Campus, Cranston



These hospital buildings serve patients with psychiatric needs. Regan will be closed for renovations this Spring.

Zambarano Campus, Burrillville



This hospital building serves patients with complex medical needs. It was established in 1901 as a tuberculosis sanitarium and is no longer able to meet the complex medical needs of Rhode Islanders.

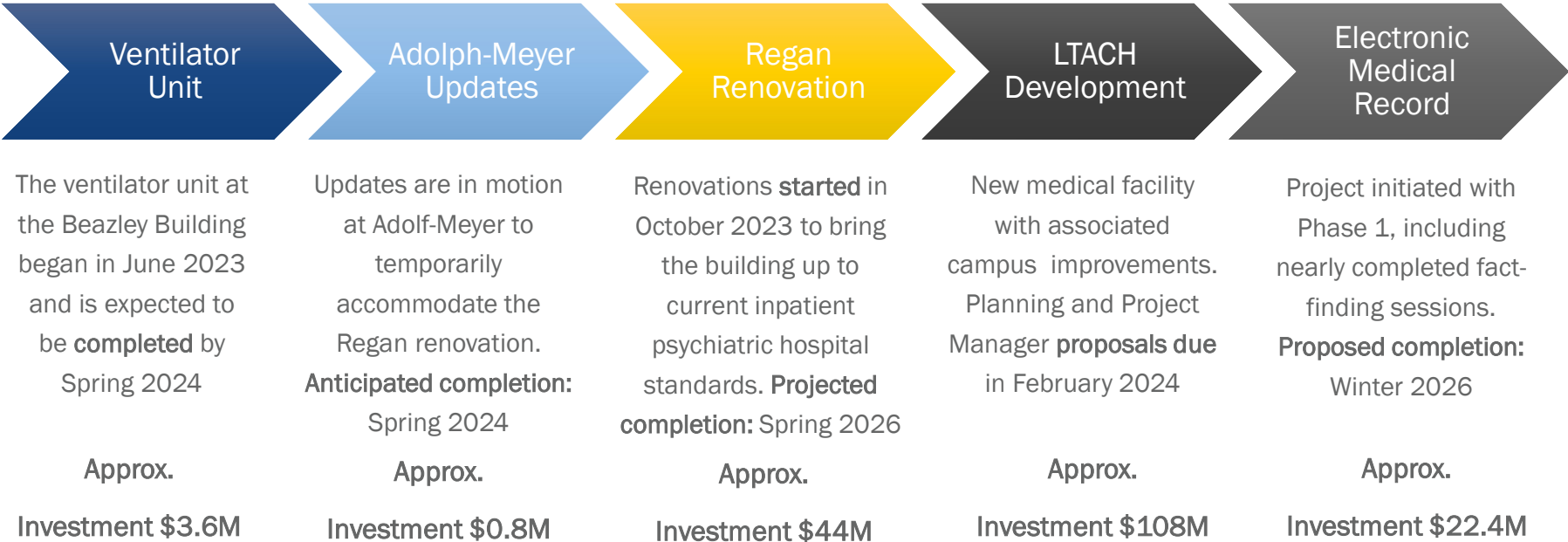


**Eleanor Slater Hospital  
provides specialized  
hospital level of care for  
medically complex  
patients who require a  
longer hospitalization than  
a traditional hospital stay.**



# Eleanor Slater Hospital Projects Overview

Hospital investments underway across the two ESH campuses total approximately \$180M. These efforts will optimize existing facilities and support the preparation for the proposed Long-Term Acute Care Hospital (LTACH) at Zambarano.



# Proposed LTACH Development

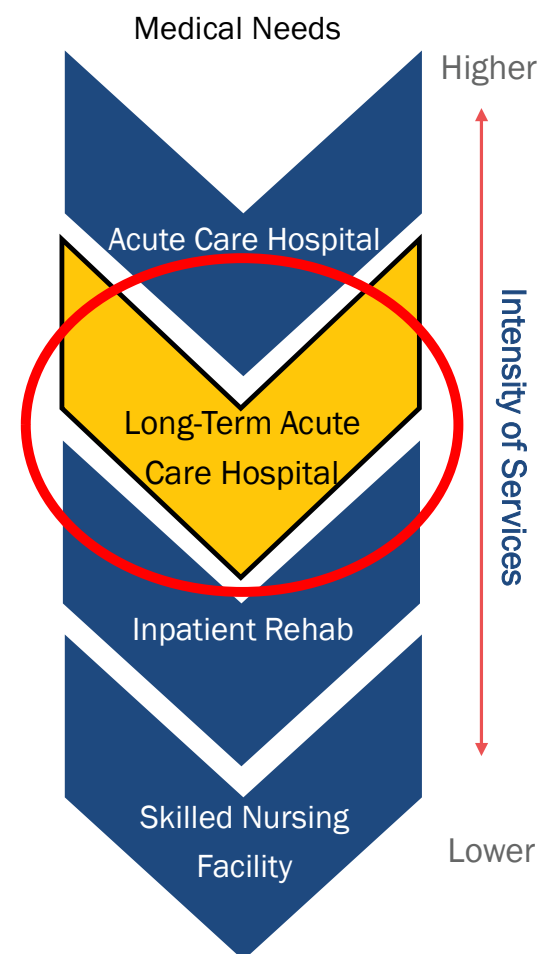
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# What is a Long-Term Acute Care Hospital?

**Designed to treat medically complex patients whose recovery will take longer than a traditional 3–7-day hospital stay.**

- Patients are still ill enough to require a high level of complex care but do not require to stay in an intensive care unit for treatment. An LTACH specializes in treatment of patients with serious medical conditions, such as, but not limited to:
  - Ventilator support and weaning
  - Complex wound care
  - Infectious Disease management
- Offers intensive, round the clock care to manage complicated conditions
- Medical care is much more involved than the care provided in a rehabilitation hospital



# Why does Rhode Island Need an LTACH?

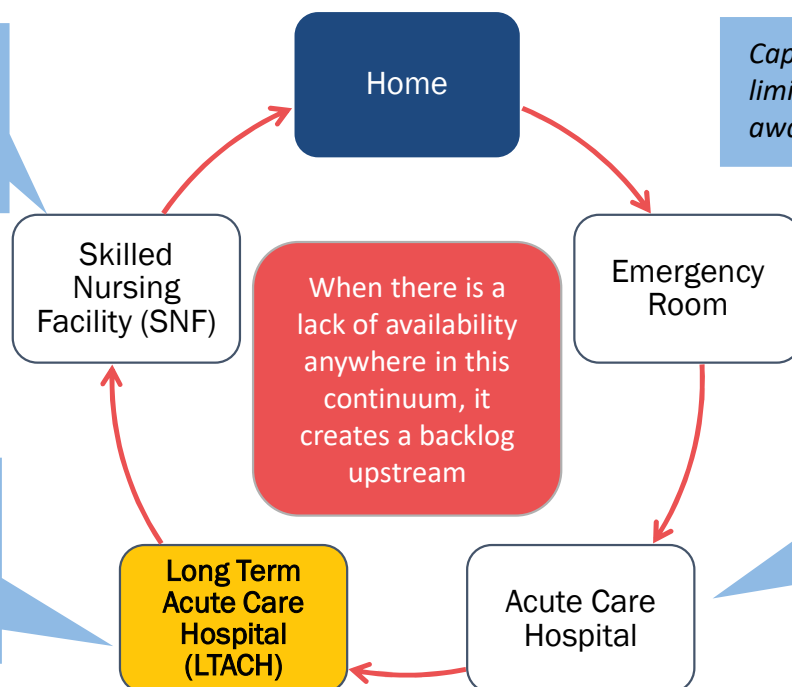
Local hospitals support the identified need for LTACH services in RI to address congestion across the continuum

*RI SNFs have capacity to take patients but are not equipped to care for the level of complexity of some non-hospital LOC patients. This creates a backlog in both acute care and LTACH hospitals.*

**National and RI:** LOS varies between 15 days to life depending on needs of the patient

*A lack of community discharge options for complex non-hospital LOC patients creates a backlog, leaving almost no LTACH bed availability. This is a contributing factor to the long LOS in acute care hospitals.*

**National:** Average LOS LTACH = 25 days  
**ESH:** Average LOS = 16 years.



*Capacity to see patients in a timely manner is limited by the number of patients in the ER awaiting hospital beds.*

**National and RI:** Average LOS = from 2.75 hours to ~24 hours or more if waiting for a bed to become available

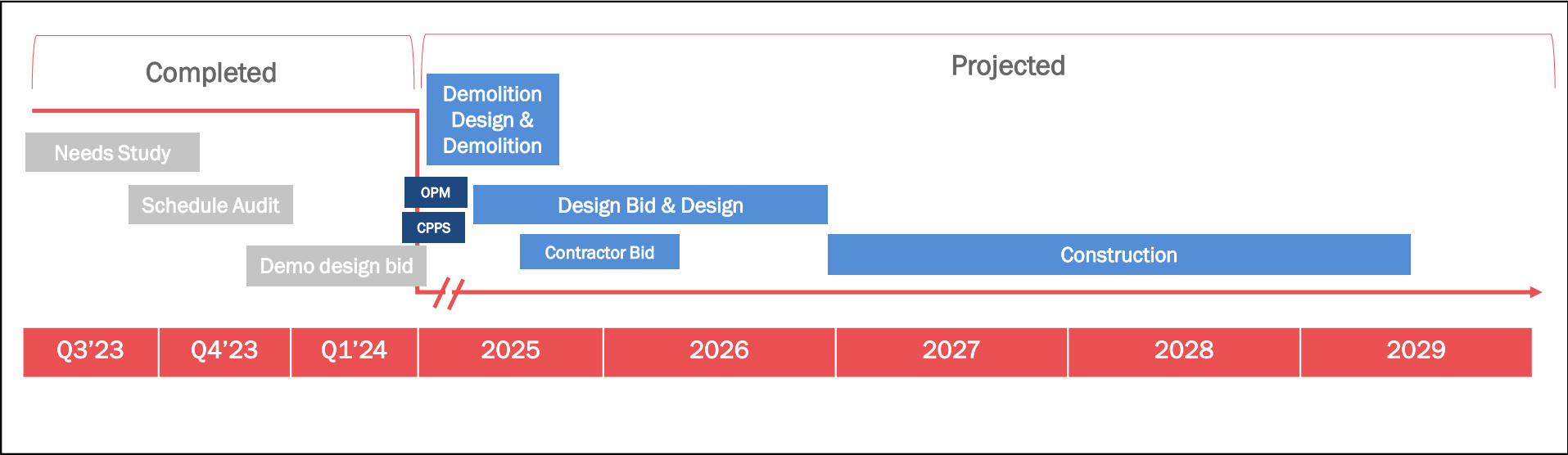
*ERs are backed up due to limited acute care beds caused, in part, by a lack of LTACH beds. Therefore, some patients are remaining here for **hundreds** of days longer than necessary.*

**National:** Average LOS = 5.5 days.  
**RI:** Average LOS = 5.76 with some patients remaining for 450 days or longer

Source: FCG ESH Needs Assessment 5.1.23

# LTACH Development Process

This multi-phase project requires demolition on the Zambarano Campus, reconfiguring utilities, and the programming and construction of a new LTACH facility.





# LTACH Development Process

Approximately \$5.3M specific to the LTACH project has been spent or will be deployed once vendors are selected for two active solicitations. Other projects are in process to upgrade the campus infrastructure in preparation for the LTACH development (like demolition design and modifying the wastewater treatment plant).

Engagement	Status	Vendor	Value
Needs Study	Completed	Faulkner Consulting	\$300k
Schedule Audit	Completed	AECOM	\$37k
OPM	Bid Stage	TBD	(Est) \$4M
CPPS	Bid Stage	TBD	(Est) \$1M
TOTAL			(Est) \$5.3M

# Preliminary LTACH Development Timeline

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**The timeline for construction is predicated on the specifics of the facility's programming. According to the recently completed independent schedule audit, a preliminary draft timeline could be projected as follows:**

- Next steps: design, procurement and completed demolition on the Zambarano campus by early 2026.
- Design for the facility completed by early 2027 (overlapping with contractor procurement).
- Estimated construction period of 28 months, concluding mid-2029.

The schedule audit identified several risks and made recommendations to explore for potential savings (time and funding):

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Risks
• Long-lead items
• Procurement disruptions
• Interaction with local zoning

Recommendations
• CMaR
• Site adapt

# Questions



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