



Eleanor Slater Hospital Update

DOA, EOHHS, & BHDDH

March 5, 2024

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Eleanor Slater Hospital Overview

ESH is a Long-Term Acute Care Hospital operating within three buildings across two campuses (Pastore & Zambarano). The 178-bed hospital serves patients with complex medical needs and treatment resistant psychosis.

Pastore Campus, Cranston



These hospital buildings serve patients with psychiatric needs.
Regan will be closed for renovations this Spring.

Zambarano Campus, Burrillville



This hospital building serves patients with complex medical needs.
It was established in 1901 as a tuberculosis sanitarium and is no longer able to meet the complex medical needs of Rhode Islanders.

**Eleanor Slater Hospital
provides specialized
hospital level of care for
medically complex
patients who require a
longer hospitalization than
a traditional hospital stay.**



Eleanor Slater Hospital Projects Overview

Hospital investments underway across the two ESH campuses total approximately \$180M. These efforts will optimize existing facilities and support the preparation for the proposed Long-Term Acute Care Hospital (LTACH) at Zambarano.

Ventilator Unit	Adolph-Meyer Updates	Regan Renovation	LTACH Development	Electronic Medical Record
The ventilator unit at the Beazley Building began in June 2023 and is expected to be completed by Spring 2024	Updates are in motion at Adolf-Meyer to temporarily accommodate the Regan renovation. Anticipated completion: Spring 2024	Renovations started in October 2023 to bring the building up to current inpatient psychiatric hospital standards. Projected completion: Spring 2026	New medical facility with associated campus improvements. Planning and Project Manager proposals due in February 2024	Project initiated with Phase 1, including nearly completed fact-finding sessions. Proposed completion: Winter 2026
Approx.	Approx.	Approx.	Approx.	Approx.
Investment \$3.6M	Investment \$0.8M	Investment \$44M	Investment \$108M	Investment \$22.4M

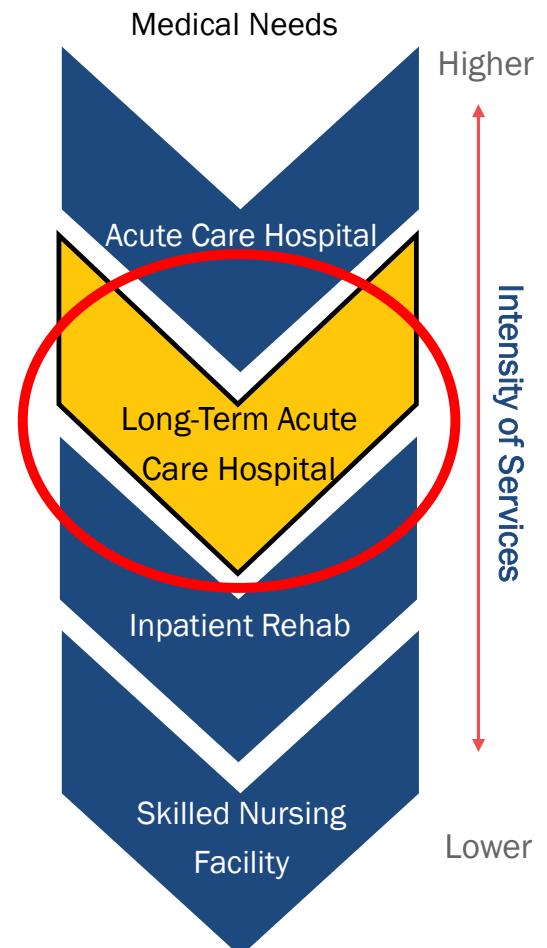
Proposed LTACH Development

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What is a Long-Term Acute Care Hospital?

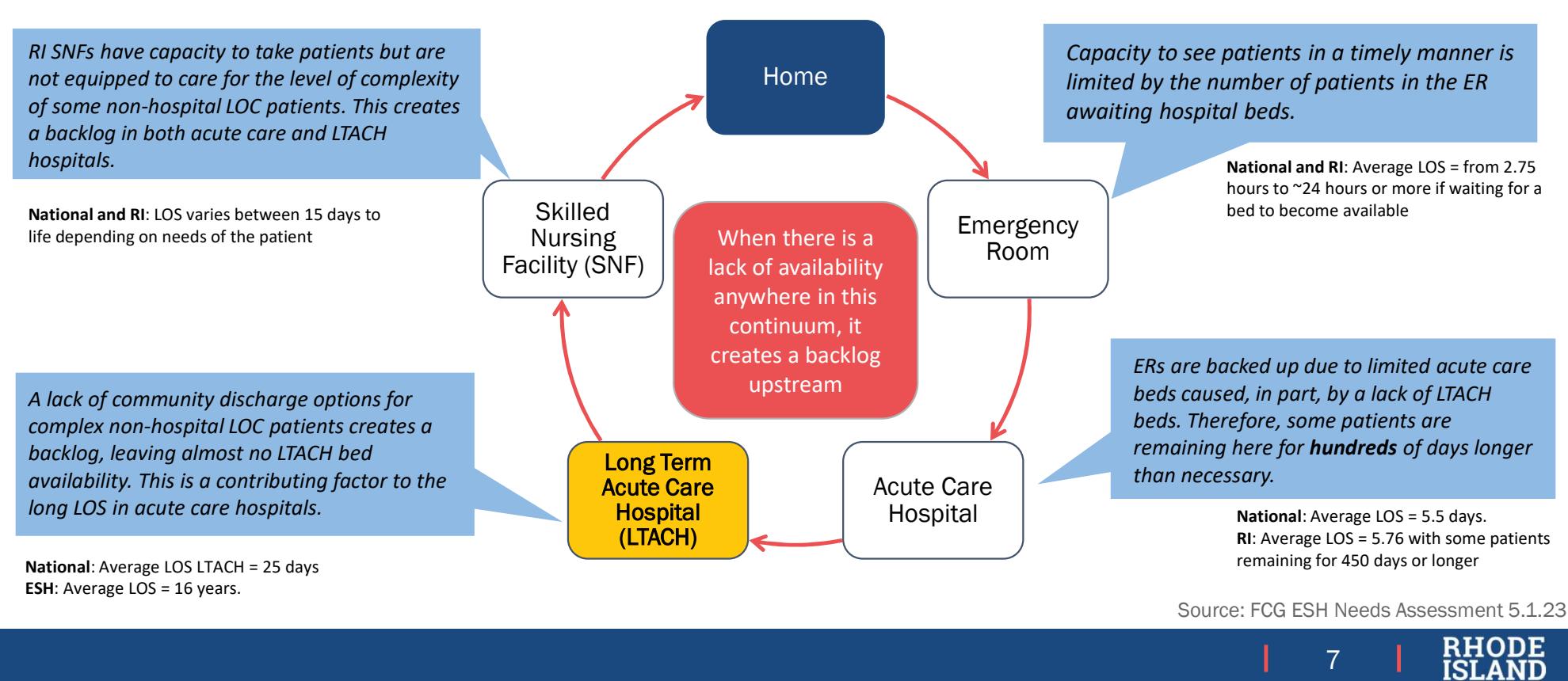
Designed to treat medically complex patients whose recovery will take longer than a traditional 3-7-day hospital stay.

- Patients are still ill enough to require a high level of complex care but do not require to stay in an intensive care unit for treatment. An LTACH specializes in treatment of patients with serious medical conditions, such as, but not limited to:
 - Ventilator support and weaning
 - Complex wound care
 - Infectious Disease management
- Offers intensive, round the clock care to manage complicated conditions
- Medical care is much more involved than the care provided in a rehabilitation hospital



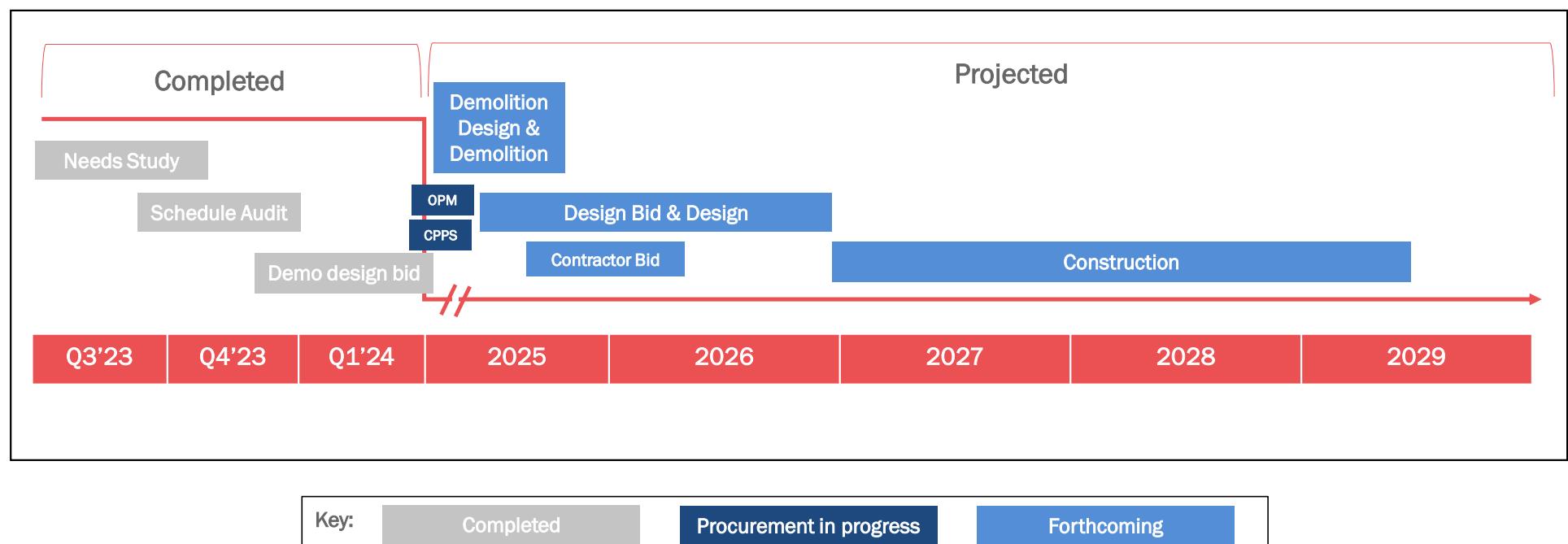
Why does Rhode Island Need an LTACH?

Local hospitals support the identified need for LTACH services in RI to address congestion across the continuum



LTACH Development Process

This multi-phase project requires demolition on the Zambarano Campus, reconfiguring utilities, and the programming and construction of a new LTACH facility.



LTACH Development Process

Approximately \$5.3M specific to the LTACH project has been spent or will be deployed once vendors are selected for two active solicitations. Other projects are in process to upgrade the campus infrastructure in preparation for the LTACH development (like demolition design and modifying the wastewater treatment plant).

Engagement	Status	Vendor	Value
Needs Study	Completed	Faulkner Consulting	\$300k
Schedule Audit	Completed	AECOM	\$37k
OPM	Bid Stage	TBD	(Est) \$4M
CPPS	Bid Stage	TBD	(Est) \$1M
TOTAL			(Est) \$5.3M

Preliminary LTACH Development Timeline

The timeline for construction is predicated on the specifics of the facility's programming. According to the recently completed independent schedule audit, a preliminary draft timeline could be projected as follows:

- Next steps: design, procurement and completed demolition on the Zambarano campus by early 2026.
- Design for the facility completed by early 2027 (overlapping with contractor procurement).
- Estimated construction period of 28 months, concluding mid-2029.

The schedule audit identified several risks and made recommendations to explore for potential savings (time and funding):

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Risks	Recommendations
<ul style="list-style-type: none">• Long-lead items• Procurement disruptions• Interaction with local zoning	<ul style="list-style-type: none">• CMaR• Site adapt

Questions

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